UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported) May 9, 2023

BigBear.ai Holdings, Inc. (Exact name of Registrant as Specified in Charter)

<u>Delaware</u>	<u>001-40031</u>	<u>85-4164597</u>
(State or Other Jurisdiction of	(Commission	(IRS Employer
Incorporation or Organization)	File Number)	Identification Number)
<u>(</u>	6811 Benjamin Franklin Drive, Suite 200	
	Columbia, MD 21046	
(Addr	ress of principal executive offices, including Zip Code)	
	(410) 312-0885	
(Re	egistrant's telephone number, including area code)	
Check the appropriate box below if the Form 8-K filing is intended General Instruction A.2. below):	l to simultaneously satisfy the filing obligation of	f the registrant under any of the following provisions ⅇ
☐ Written communications pursuant to Rule 425 under the	Securities Act (17 CFR 230.425)	
□ Soliciting material pursuant to Rule 14a-12 under the Ex	schange Act (17 CFR 240.14a-12)	
☐ Pre-commencement communications pursuant to Rule 14	,	d-2(b))
□ Pre-commencement communications pursuant to Rule 13	• •	· · · · · · · · · · · · · · · · · · ·
	(.)	- (-)/
Securities registered pursuant to Section 12(b) of the Act:		
	Trading	Name of each exchange
Title of each class	Symbols	on which registered
Common stock, \$0.0001 par value	BBAI	New York Stock Exchange
Redeemable warrants, each full warrant exercisable for one share of common stock at an exercise price of \$11.50 per share	BBAI.WS	New York Stock Exchange
ndicate by check mark whether the registrant is an emerging grow the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).	th company as defined in Rule 405 of the Securi	ties Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of
Emerging growth company ⊠		
f an emerging growth company, indicate by check mark if the reg accounting standards provided pursuant to Section 13(a) of the Exc		ition period for complying with any new or revised financial

Item 2.02 Results of Operations and Financial Condition.

On May 9, 2023, BigBear.ai Holdings, Inc. (the "Company") announced its financial results of operations for the three months ended March 31, 2023. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K and incorporated by reference herein.

The information included in Item 2.02 and Exhibit 99.1 of this Current Report on Form 8-K and the exhibits attached hereto are being furnished and shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference into any other filing under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in any such filing.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On May 9, 2023, BigBear.ai Holdings, Inc. (the "Company") announced Norm Laudermilch as the new Chief Operating Officer of the Company, effective May 8, 2023.

Mr. Laudermilch, age 56, joins BigBear.ai with more than 30 years of technical and executive-level experience, and has served in a number of roles including Chief Operating Officer, Chief Technology Officer, and Chief Information Security Officer. Prior to joining BigBear.ai, Mr. Laudermilch was most recently with LookingGlass Cyber Solutions as the Chief Technology Officer and Chief Cyber Officer and has experience in both startup and Fortune 50 environments, across federal and commercial markets. Laudermilch holds the distinction of being a co-founder of the Internet Service Provider Security Working Group (ISPSEC) and has served on the board of directors for industry group AMTSO, the Anti-Malware Testing Standards Organization. He also served as global director of information security at UUNET, the world's first internet service provider. He has held the highest level of national security clearances and has acted as an advisor to the FBI Cyber Crime Division, assisting with several computer crime investigations. He has also made industry contributions in a variety of areas including data science (AI/ML), information security, data center design and operations, and cloud computing. He's been published in over 100 newspapers and magazines, appeared on over a dozen television news programs, and has been interviewed on local and national radio.

There are no arrangements or understandings between Mr. Laudermilch and any other person pursuant to which Mr. Laudermilch was appointed as Chief Operating Officer. There are no family relationships among any of the Company's directors or executive officers and Mr. Laudermilch.

In connection with his appointment as Chief Operating Officer, the Company entered into an offer letter withMr. Laudermilch providing for the following compensation: (i) an annualized base salary of \$425,000; (ii) eligibility to participate in the Company's short-term incentive program with an annual bonus target of 50% of Mr. Laudermilch's annual base compensation based upon mutually developed performance objectives; (iii) an up-front time-based long-term incentive award with a grant date value of \$1,500,000, delivered 50% in the form of restricted stock units and 50% in the form of stock options, 25% of which will vest on the first anniversary of the grant date and the remaining 75% of which will vest in equal quarterly installments on the last day of each of the calendar quarters immediately following the first anniversary of the grant date; (iv) a performance stock unit award with a grant date value of \$500,000, which will be eligible to be earned on December 31, 2023 based on the achievement of specified performance metrics; (v) beginning in 2024 and subject to Compensation Committee approval, a recurring annual equity award with a grant date value of approximately 50% of base salary; and (vi) eligibility to participate in the Company's Executive Severance Plan. In connection with Mr. Laudermilch's appointment, the Company will also enter into its standard form of indemnification agreement with Mr. Laudermilch, a copy of which is attached as Exhibit 10.2 and incorporated by reference herein

The foregoing description of the Offer Letter is qualified in its entirety by reference to the complete text of the Offer Letter, which is filed as Exhibit 10.1 to this Current Report on Form 8-K and is incorporated by reference herein.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits:

Exhibit No.	Description
99.1	Press release dated May 9, 2023
10.1	Offer Letter, dated May 4, 2023, between BigBear.ai Holdings, Inc. and Norm Laudermilch
10.2	Form of Standard Indemnification Agreement (incorporated by reference to Exhibit 10.3 to the Current Report on Form 8-K filed by BigBear.ai Holdings, Inc. on December 13, 2021)
104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

SIGNATURE

Pursuant to the requirements of	f the Securities Exchange Act of	1934, the registrant has d	uly caused this report to	be signed on its behalf by	the undersigned hereur	nto duly
authorized.						

Dated: May 9, 2023

By:	/s/ Sean Ricker
Name:	Sean Ricker
Title:	Chief Accounting Officer



May 4, 2023

Dear Norm,

On behalf of BigBear.ai, I am pleased to extend an offer of employment to you for the Chief Operating Officer position and welcome you to BigBear.ai. The details of the offer are as follows:

Job Title: Chief Operating Officer

Direct Supervisor: Amanda Long

Work Location: Chantilly, Virginia, travel as appropriate

Compensation:

Salary: As a full-time, exempt employee, your base salary will be paid at the rate of \$425,000.00/annually, less applicable payroll deductions and withholdings. You will be paid semi-monthly in accordance with BigBear.ai's standard payroll policies and practices.

Short-Term Incentive (STI) / Annual Bonus Plan: In addition to your base compensation, you will be eligible for an annual bonus of up to 50% of your annual base compensation ("annual target bonus"), based upon mutually developed performance objectives at the start of each year. Your STI bonus will be paid through a combination of cash and PSUs based on the achievement of Company goals and personal goals. Additionally, the specific number of target PSUs are dependent upon the price of BigBear.ai's stock at the time of the award. The STI program and your participation in the plan is subject to annual approval/renewal by the BigBear.ai Compensation Committee.is subject to annual approval/renewal by the BigBear.ai

Long-Term Incentive (LTI) / Equity Bonus Plan: As a key executive, you will be eligible to participate in the BigBear.ai equity incentive plan, comprised of a mix of Restricted Stock Units (RSUs), stock options, and performance stock units (PSUs). LTI awards vest on a four-year ratable schedule from the grant date, unless otherwise specified and specific terms and conditions will be included in each LTI grant agreement.

Your LTI plan consists of three components:

- 1. An initial award with a target value at grant date of \$1,500,000.00. This award will be delivered in the form of 50% RSUs and 50% stock options. The actual number of RSUs and options are dependent upon the price of BigBear.ai's stock at the time of the award.
- 2. A Performance-based Stock Unit (PSU) award with a target value at grant date of \$500,000.00. The actual number of PSUs are dependent upon the price of BigBear.ai's stock at the time of the award. This award will be earned on December 31, 2023 based on the following performance metrics:
 - Operation of organization within budget
 - Successful brand refresh launch and execution plan
 - Stabilization of IT Organization/Function
 - Stabilization of Human Resources Organization/Function

The decision as to whether you have met these metrics will be left to my sole discretion.





3. Starting in 2024, a recurring annual grant estimated to be valued at 50% of your base compensation, subject to Compensation Committee approval (split between stock options, RSUs, PSUs and/or other long-term incentive vehicles at the discretion of the BigBear.ai Compensation Committee).

Unvested awards will be canceled in the event of a voluntary termination, or involuntary termination for cause.

The LTI program is subject to annual approval/renewal by the BigBear.ai Compensation Committee. In the event that the LTI program is discontinued, BigBear.ai agrees to work in good faith with you to come to an agreeable replacement program or compensation arrangement.

Annual Leave: You will receive 25 days of paid time off accrued on a semi-monthly basis upon date of hire and 11 paid holidays.

Benefits: As a full-time employee, you will be eligible to participate in BigBear.ai's comprehensive benefit program in accordance with our policies and after meeting the applicable eligibility requirements, if any. For full details, please see attached benefits summary.

Severance: As COO, you are eligible to participate in the BigBear.ai Executive Severance Plan

Medical Insurance Offset: If you elect to waive BigBear.ai's medical insurance coverage in 2023, you will receive a payment of \$3,000.00 annually, in addition to your base salary. You will still be eligible to participate in all other benefits offered. Should you elect BigBear.ai's medical insurance in the future, you will no longer receive the offset, effective the date coverage begins.

Start Date: TBD

Onboarding & Orientation: On your first day of employment, BigBear.ai will provide additional information about our benefits package and company policies.

You warrant that you have not signed any confidentiality, non-disclosure or non-solicitation agreement with a previous employer or any other person or entity that would restrict or prohibit your performance of your duties for the Company. You acknowledge that failure to disclose the existence of any such prior contract may result in the termination of your employment.

This offer is not to be considered as a contract guaranteeing employment for any specific duration.

As an at-will employee, both you and BigBear.ai have the right to terminate this arrangement and subsequent employment at any time. By accepting this offer you agree to provide the company's security officer with sufficient information to properly verify security information, as applicable for the role. Continued employment is contingent upon successfully maintaining the applicable clearance, as required for the role. We request that you treat this offer and all other company information as confidential and proprietary. As such, any BigBear.ai proprietary information is not to be disclosed without authorization from a company officer.

6811 Benjamin Franklin Drive, Suite 200 // Columbia, MD 21046 // 410.312.0885





Please indicate your acceptance of this offer by May 8, 2023. We hope you are excited to join our team of what we feel is a company that offers employees personal and professional development.

Sincerely,

Mandy long

Mandy Long

CEO

6811 Benjamin Franklin Drive, Suite 200 // Columbia, MD 21046 // 410.312.0885



BigBear.ai Announces 16% Year-over-Year Revenue Growth in First Quarter 2023 and Reporting Segment Changes

Strategic partnership announced with L3Harris and BigBear.ai to deliver artificial intelligence (AI) and autonomous surface vessel (ASV) capabilities for current and future defense programs

Reiterating FY Guidance of Revenue between \$155 million and \$170 million

COLUMBIA, MD – May 9, 2023 – BigBear.ai Holdings, Inc. (NYSE: BBAI) ("**BigBear.ai**" or the "**Company**"), a leader in Alpowered decision intelligence solutions, today announced financial results for the first quarter of 2023.

Financial Highlights

- Revenue grew 15.8% to \$42.2 million for the first quarter of 2023, compared to \$36.4 million for the first quarter of 2022.
- Gross margin of 24.2% in the first quarter of 2023, a decrease from 27.1% in the first quarter of 2022, was primarily driven by incremental costs on the Global Force Information Management (GFIM) Phase 2 contract.
- Net loss of \$26.2 million for the first quarter of 2023, which includes \$10.6 million of non-cash expense related to the change in fair value of PIPE warrants that were issued in January 2023, \$3.8 million of equity-based compensation expense, and \$0.8 million related to restructuring charges, compared to a net loss of \$18.8 million for the first quarter of 2022.
- Non-GAAP Adjusted EBITDA* of \$(3.8) million for the first quarter of 2023 compared to \$(2.9) million for the first quarter of 2022.
- Net cash used in operating activities was \$12.0 million, compared to \$7.5 million in the first quarter of 2022, due to the timing of contract awards and vendor payments.
- Universal shelf registration statement filed in April 2023 to offer up to \$500 million of securities, which will help facilitate our ability to quickly access the capital markets and bolster our overall financial profile.
- Ending backlog of \$197 million.

New Business Developments

- BigBear.ai + L3Harris Teaming Agreement: Under the agreement, BigBear.ai will be the exclusive provider to L3Harris of
 computer vision, predictive analytics and event alerting analytics applications for autonomous surface vessels and their
 associated shore-based C2 maritime operations systems for the Department of Defense (DoD).
- International Maritime Exercise 23 (IMX 23): As a continuation to our support during the U.S. Navy's Digital Horizon event in December 2022, BigBear.ai successfully demonstrated its Al/Machine Learning (ML)-powered decision support solution at IMX 23 with Task Force 59. BigBear.ai's solution provides analysts and decision-

	*Refer to the	"Non-GAAP	Financial	Measures"	section in	this pres	ss release.
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- makers with real-time situational awareness, predictive forecasts, and computer vision capabilities using ML-augmented algorithms and analytics.
- Tradewind: BigBear.ai is announcing the addition of two of our solutions to the Department of Defense's Chief Digital and
 Artificial Intelligence Office's Tradewind Initiative. Tradewind is a marketplace for DoD leaders to rapidly source, fund, and
 develop solutions in the Al/ML, digital, and data analytics space. Observe, a massive, distributed, data collection capability
 focused on capturing publicly available information at scale, and our Al/ML-based forecasting, situational awareness analytics,
 and computer vision capabilities originally developed for autonomous systems will now be widely available for many other DoD
 use cases.
- Leadership Updates: As we continue to grow and expand our impact across key markets, we are excited to announce the appointment of Norm Laudermilch as Chief Operating Officer and the promotion of Greg Goldwater to Chief Growth Officer.

BigBear.ai CEO Mandy Long said, "We continue to execute and are excited by the opportunities that lie ahead. We believe 2023 will continue to be a foundational year for us as we mature and scale, not only in our operational rigor, but in the experienced leadership that we bring to the team following our additions of Norm and Greg. We are grateful for the opportunity to deepen our relationship with L3Harris, and together we are well-positioned to support customers in delivering clarity for the world's most complex decisions."

BigBear.ai CFO Julie Peffer said, "In the first quarter, we achieved approximately 16% year-over-year revenue growth driven by key programs with the U.S. Army including GFIM Phase 2. Our disciplined approach to reducing operating costs helped support lowered overall expenses for the quarter. Additionally, we filed a universal shelf registration statement to offer up to \$500 million of securities, which will allow us to more easily access capital markets moving forward to support organic and inorganic growth. We expect these key factors will help position us to deliver sustainable revenue growth in the future."

*Refer to the "Non-GAAP Financial Measures" section in this press release.

Reporting Segments Changes

Effective for the first quarter of 2023, the Company consolidated its two legacy reportable segments, Cyber & Engineering and Analytics, into one reporting segment. The segment reporting changes reflect a corresponding change in how the Company's chief operating decision maker, who is our CEO, manages our operations for purposes of allocating resources and evaluating performance.

BigBear.ai CEO Mandy Long said, "Our new reporting structure is better aligned to our current operational structure and allows for a more targeted approach for investment decisions and to focus on our current initiatives to drive results."

Management will discuss the segment reporting change during the Company's first quarter earnings call on Tuesday, May 9, 2023 at 5:00 p.m. ET.

Financial Outlook

The following information and other sections of this release contain forward-looking statements, which are based on the Company's current expectations. Actual results may differ materially from those projected. It is the Company's practice not to incorporate adjustments into its financial outlook for proposed acquisitions, divestitures, changes in law, or new accounting standards until such items have been consummated, enacted, or adopted. For additional factors that may impact the Company's actual results, refer to the "Forward-Looking Statements" section in this release.

For the year-ended December 31, 2023, the Company continues to project:

- Revenue between \$155 million and \$170 million
- · Single Digit Negative Adjusted EBITDA*, in millions

*Refer to the "Non-GAAP Financial Measures" section in this press release.

Summary of Results for the Quarters Ended March 31, 2023 and March 31, 2022 (Unaudited)

	Th	Three Months Ended Mar		d March 31,
\$ thousands (expect per share amounts)		2023		2022
Revenues	\$	42,154	\$	36,390
Cost of revenues		31,941		26,523
Gross margin		10,213		9,867
Operating expenses:				
Selling, general and administrative		20,362		22,020
Research and development		1,128		2,874
Restructuring charges		755		_
Transaction expenses		_		1,399
Operating loss		(12,032)		(16,426)
Interest expense		3,556		3,555
Net increase (decrease) in fair value of derivatives		10,567		(1,263)
Other expense		_		30
Loss before taxes		(26,155)		(18,748)
Income tax expense		59		77
Net loss	\$	(26,214)	\$	(18,825)
Basic and diluted net loss per share	\$	(0.19)	\$	(0.14)

EBITDA* and Adjusted EBITDA* for the Quarters Ended March 31, 2023 and March 31, 2022 (Unaudited)

	Three Mo	onths Er	nded March 31,
\$ thousands	2023		2022
Net loss	\$ (2	26,214)	\$ (18,825)
Interest expense		3,556	3,555
Income tax expense		59	77
Depreciation and amortization		1,986	1,772
EBITDA	(2	20,613)	(13,421)
Adjustments:			
Equity-based compensation		3,805	3,858
Employer payroll taxes related to equity-based compensation (1)		183	_
Net increase (decrease) in fair value of derivatives (2)	1	10,567	(1,263)
Restructuring charges ⁽³⁾		755	_
Non-recurring strategic initiatives ⁽⁴⁾		1,508	_
Non-recurring integration costs ⁽⁵⁾		_	2,375
Capital market advisory fees ⁽⁶⁾		_	703
Commercial start-up costs ⁽⁷⁾		_	3,427
Transaction expenses®		_	1,399
Adjusted EBITDA	\$	(3,795)	\$ (2,922)

- (1) Includes employer payroll taxes due upon the vesting of restricted stock units granted to employees.
- (2) The increase in fair value of derivatives in the first quarter of 2023 primarily relates to changes in the fair value of the PIPE warrants that were issued during the first quarter of 2023. The decrease in fair value of derivatives during the first quarter of 2022 primarily relates to Forward Share Purchase Agreements that were entered into prior to the closing of our business combination on December 7, 2021 (the "Business Combination") and were fully settled during the first quarter of 2022.
- (3) In the first quarter of 2023, the Company incurred employee separation costs associated with a strategic review of the Company's capacity and future projections to better align the organization and cost structure and improve the affordability of its products and services.
- (4) Non-recurring professional fees related to the execution of certain strategic initiatives of the Company.
- (5) Non-recurring internal integration costs related to the Business Combination.
- (6) The Company incurred capital market and advisory fees related to advisors assisting with the Business Combination.
- (7) Commercial start-up costs include certain non-recurring expenses associated with tailoring the Company's products for commercial customers and use cases.
- (8) The Company incurred transaction expenses related to the acquisition of ProModel Corporation, which closed on April 7, 2022.

*Refer to the "Non-GAAP Financial Measures" section in this press release

Consolidated Balance Sheets as of March 31, 2023 and December 31, 2022 (Unaudited)

\$ in thousands	N	larch 31, 2023	December 31, 2022
Assets		2020	December 51, 2022
Current assets:			
Cash and cash equivalents	\$	21.827	\$ 12.632
Accounts receivable, less allowance for doubtful accounts	•	32,678	30,091
Contract assets		2,427	1,312
Prepaid expenses and other current assets		8,775	10,300
Total current assets		65,707	54,335
Non-current assets:		, .	,,,,,
Property and equipment, net		1,308	1,433
Goodwill		48,683	48,683
Intangible assets, net		83.816	85,685
Deferred tax assets		51	51
Right-of-use assets		4,491	4,638
Other non-current assets		509	483
Total assets	\$	204,565	\$ 195,308
Liabilities and equity			
Current liabilities:	•	10.500	A. 15.100
Accounts payable	\$	-,	\$ 15,422
Short-term debt, including current portion of long-term debt		1,296	2,059
Accrued liabilities		18,271	13,366
Contract liabilities		2,347	2,022
Current portion of long-term lease liability		810	806
Derivative liabilities		25,469	_
Other current liabilities		2,136	2,085
Total current liabilities		60,837	35,760
Non-current liabilities:			
Long-term debt, net		192,807	192,318
Long-term lease liability		4,906	5,092
Deferred tax liabilities		54	_
Other non-current liabilities			10
Total liabilities		258,604	233,180
Stockholders' deficit:			
Common stock		16	14
Additional paid-in capital		282,573	272,528
Treasury stock, at cost 9,952,803 shares at March 31, 2023 and December 31, 2022		(57,350)	(57,350
Accumulated deficit		(279,278)	(253,064
Total stockholders' deficit		(54,039)	(37,872
Total liabilities and stockholders' deficit	\$		\$ 195,308

Consolidated Statements of Cash Flows for the Three Months Ended March 31, 2023 and March 31, 2022

(Unaudited)

	Three Months	Ended March 31,
\$ in thousands	2023	2022
Cash flows from operating activities:		
Net loss	\$ (26,214)) \$ (18,825)
Adjustments to reconcile net loss to net cash used in operating activities:		
Depreciation and amortization expense	1,986	1,772
Amortization of debt issuance costs	500	523
Equity-based compensation expense	3,805	3,858
Non-cash lease expense	(35)
Provision for doubtful accounts	882	_
Deferred income tax expense	54	174
Net increase (decrease) in fair value of derivatives	10,567	(1,263)
Loss on sale of property and equipment	8	_
Changes in assets and liabilities:		
(Increase) decrease in accounts receivable	(3,469	1,981
Increase in contract assets	(1,115	(2,306)
Decrease in prepaid expenses and other assets	1,488	432
(Decrease) increase in accounts payable	(4,914	1,150
Increase in accrued liabilities	4,066	6,307
Increase (decrease) in contract liabilities	325	(1,415)
Increase in other liabilities	49	83
Net cash used in operating activities	(12,017)	(7,529)
Cash flows from investing activities:		
Purchases of property and equipment		(359)
Net cash used in investing activities	_	(359)
Cash flows from financing activities:		
Proceeds from issuance of Private Placement shares, net	21,975	_
Repurchase of shares as a result of forward share purchase agreements	-	(100,896)
Repayment of short-term borrowings	(763	(1,159)
Net cash provided by (used in) financing activities	21,212	(102,055)
Net increase (decrease) in cash and cash equivalents	9,195	(109,943)
Cash and cash equivalents and restricted cash at the beginning of period	12,632	169,921
Cash and cash equivalents and restricted cash at the end of the period	\$ 21,827	\$ 59,978

Forward-Looking Statements

This release contains forward-looking statements within the meaning of Section 27A of the Securities Act, and Section 21E of the Exchange Act. Forward-looking statements generally are accompanied by words such as "believe," "may," "will," "estimate," "continue," "anticipate," "intend," "expect," "should," "would," "plan," "predict," "potential," "seem," "seek," "future," "outlook," and similar expressions that predict or indicate future events or trends or that are not statements of historical matters. These forwardlooking statements include, but are not limited to, statements regarding BigBear.ai's industry, future events, and other statements that are not historical facts. These statements are based on various assumptions, whether or not identified herein, and on the current expectations of BigBear ai's management and are not predictions of actual performance. These forward-looking statements are provided for illustrative purposes only and are not intended to serve as, and must not be relied on by you or any other investor as, a guarantee, an assurance, a prediction or a definitive statement of fact or probability. Actual events and circumstances are difficult or impossible to predict and will differ from assumptions. Many actual events and circumstances are beyond our control. These forward-looking statements are subject to a number of risks and uncertainties, including those relating to: changes in domestic and foreign business, market, financial, political, and legal conditions; the uncertainty of projected financial information; delays caused by factors outside of our control, including changes in fiscal or contracting policies or decreases in available government funding; changes in government programs or applicable requirements; budgetary constraints, including automatic reductions as a result of "sequestration" or similar measures and constraints imposed by any lapses in appropriations for the federal government or certain of its departments and agencies; influence by, or competition from, third parties with respect to pending, new, or existing contracts with government customers; changes in our ability to successfully compete for and receive task orders and generate revenue under Indefinite Delivery/Indefinite Quantity contracts; our ability to realize the benefits of the strategic partnerships; potential delays or changes in the government appropriations or procurement processes, including as a result of events such as war, incidents of terrorism, natural disasters, and public health concerns or epidemics, such as the coronavirus outbreak; the identified material weakness in our internal controls over financial reporting (including the timeline to remediate the material weakness); increased or unexpected costs or unanticipated delays caused by other factors outside of our control, such as performance failures of our subcontractors; the rollout of the business and the timing of expected business milestones; the effects of competition on our future business; our ability to obtain and access financing in the future; and those factors discussed in the Company's reports and other documents filed with the SEC, including under the heading "Risk Factors." If any of these risks materialize or our assumptions prove incorrect, actual results could differ materially from the results implied by these forward-looking statements. There may be additional risks that BigBear ai presently does not know or that BigBear ai currently believes are immaterial which could also cause actual results to differ from those contained in the forward-looking statements. In addition, forward-looking statements reflect BigBear ai's expectations, plans or forecasts of future events and views as of the date of this release. BigBear ai anticipates that subsequent events and developments will cause BigBear.ai's assessments to change. However, while BigBear.ai may elect to update

these forward-looking statements at some point in the future, BigBear.ai specifically disclaims any obligation to do so. Accordingly, undue reliance should not be placed upon the forward-looking statements.

Non-GAAP Financial Measures

The financial information and data contained in this press release is unaudited. Some of the financial information and data contained in this press release, such as EBITDA and Adjusted EBITDA, have not been prepared in accordance with United States generally accepted accounting principles ("GAAP"). To supplement our unaudited condensed consolidated financial statements, which are prepared and presented in accordance with GAAP in our press release, we also report certain non-GAAP financial measures. A "non-GAAP financial measure" refers to a numerical measure of a company's historical or future financial performance, financial position, or cash flows that excludes (or includes) amounts that are included in (or excluded from) the most directly comparable measure calculated and presented in accordance with GAAP in such company's financial statements. Non-GAAP financial measures should not be considered in isolation or as a substitute for the relevant GAAP measures and should be read in conjunction with information presented on a GAAP basis. Because not all companies use identical calculations, our presentation of non-GAAP measures may not be comparable to other similarly titled measures of other companies.

The presentation of these financial measures is not intended to be considered in isolation or as a substitute for, or superior to, financial information prepared and presented in accordance with GAAP and should not be considered measures of BigBear.ai's liquidity. Investors are cautioned that there are material limitations associated with the use of non-GAAP financial measures as an analytical tool. In particular, many of the adjustments to our GAAP financial measures reflect the exclusion of certain items, as defined in our non-GAAP definitions below, which are recurring and will be reflected in our financial results for the foreseeable future. In addition, these measures may be different from non-GAAP financial measures used by other companies, even where similarly titled, limiting their usefulness for comparison purposes and therefore should not be used to compare BigBear.ai's performance to that of other companies. We endeavor to compensate for the limitation of the non-GAAP financial measures presented by also providing the most directly comparable GAAP measures and descriptions of the reconciling items and adjustments to derive the non-GAAP financial measures.

We believe these non-GAAP financial measures provide investors and analysts with useful supplemental information about the financial performance of our business, enable comparison of financial results between periods where certain items may vary independent of business performance, and allow for greater transparency with respect to key measures used by management to operate and analyze our business over different periods of time.

EBITDA is defined as net (loss) before interest expense, income tax expense, depreciation and amortization. Adjusted EBITDA is defined as EBITDA further adjusted for equity-based compensation, employer payroll taxes related to equity-based

compensation, net increase (decrease) in fair value of derivatives, restructuring charges, non-recurring integration costs, capital market advisory fees, commercial start-up costs, and transaction expenses. Similar excluded expenses may be incurred in future periods when calculating these measures. BigBear.ai believes these non-GAAP measures of financial results provide useful information to management and investors regarding certain financial and business trends relating to the Company's financial condition and results of operations. BigBear.ai believes that the use of these non-GAAP financial measures provides an additional tool for investors to use in evaluating projected operating results and trends and in comparing BigBear.ai's financial measures with other similar companies, many of which present similar non-GAAP financial measures to investors.

Management does not consider these non-GAAP measures in isolation or as an alternative to financial measures determined in accordance with GAAP. The principal limitation of these non-GAAP financial measures is that they exclude significant expenses and income that are required by GAAP to be recorded in the Company's financial statements. In addition, they are subject to inherent limitations as they reflect the exercise of judgment by management about which expense and income items are excluded or included in determining these non-GAAP financial measures.

Management uses EBITDA and Adjusted EBITDA as a non-GAAP performance measure which is defined in the accompanying tables and is reconciled to net (loss), the most directly comparable GAAP measure, in the tables above. The Company does not reconcile forward-looking non-GAAP financial measures to the most directly comparable GAAP financial measure (or otherwise describe such forward-looking GAAP measure) because it is not able to forecast the most directly comparable measure calculated and presented in accordance with GAAP without unreasonable effort. Certain elements of the composition of the GAAP amounts are not predictable, making it impracticable for the Company to forecast. As a result, no guidance for the Company's net (loss) income or reconciliation of the Company's Adjusted EBITDA guidance is provided. For the same reasons, the Company is unable to assess the probable significance of the unavailable information, which could have a potentially significant impact on its future net (loss) income.

We present reconciliations of these non-GAAP financial measures to the most directly comparable GAAP measures in the tables above.

Conference Call / Webcast Information

BigBear.ai will host its earnings results conference call and audio webcast (listen-only mode) on Tuesday, May 9, 2023 at 5:00 p.m. ET. The earnings conference call can be accessed by calling 888-428-7458 (toll-free) or 862-298-0702 (toll). The listen-only audio webcast of the call will be available on the BigBear.ai Investor Relations website: https://ir.bigbear.ai. For those who are unable to listen to the live event, a replay will be available for two weeks following the event by dialing 877-660-6853 (toll-free) or 201-612-7415 (toll) and entering the access code 13738143. To access the webcast replay, visit https://ir.bigbear.ai.

About BigBear.ai

BigBear.ai's mission is to deliver clarity for the world's most complex decisions. BigBear.ai's Al-powered decision intelligence solutions are leveraged in three core markets, including global supply chains & logistics, autonomous systems and cyber. BigBear.ai's customers, which include the US Intelligence Community, Department of Defense, the US Federal Government, as well as complex manufacturing, distribution, and healthcare, rely on BigBear.ai's solutions to empower leaders to decide on the best possible scenario by creating order from complex data, identifying blind spots, and building predictive outcomes. Headquartered in Columbia, Maryland, BigBear.ai is a global, public company traded on the NYSE under the symbol BBAI. For more information, please visit: http://bigbear.ai/ and follow BigBear.ai on Twitter: @BigBearai.

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Contacts

BigBear.ai Investor Contact investors@bigbear.ai

Media Contact Shane Karp media@bigbear.ai

FTI Consulting IRBigBearai@fticonsulting.com or investors@BigBear.ai